

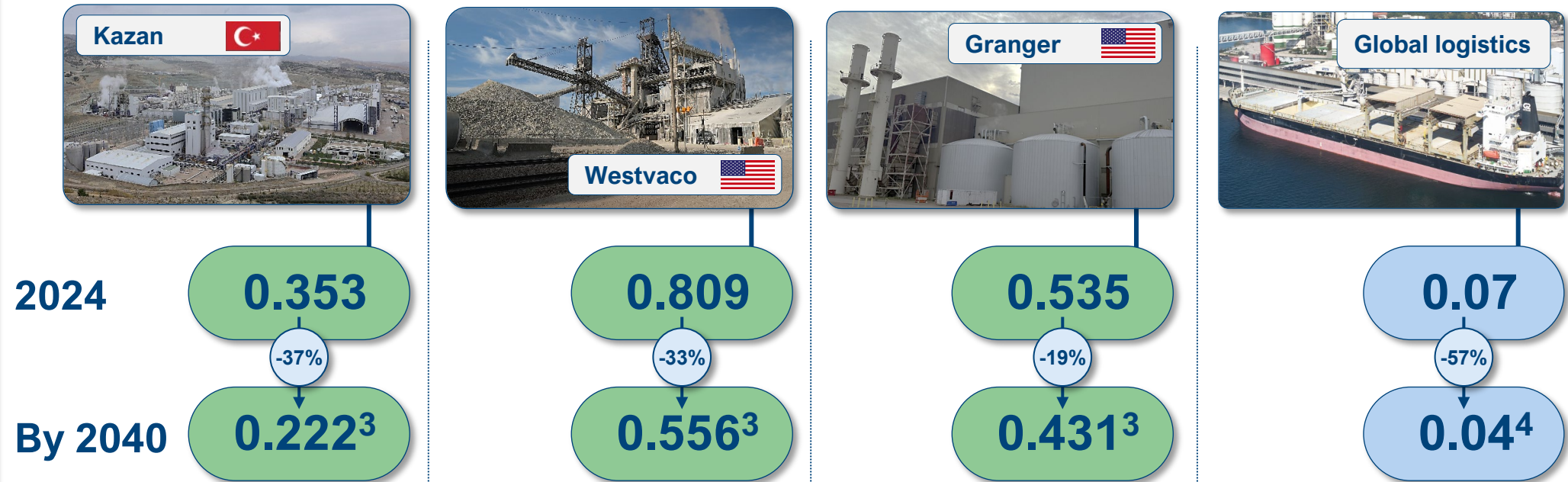
Steps towards Net Zero by 2050



We have detailed reduction pathways for all sites to reach Net Zero by 2025

18 projects identified across all sites, plus further initiatives for logistics

Target Product Carbon Footprint Reductions (mt of CO₂e per mt product)



- Energy efficiency
- Process emissions
- Renewables
- Bicarbonate production

- Energy efficiency
- Coal to gas conversion
- Cogeneration
- Methane oxidation
- Process emissions

- Cogeneration
- Process emissions (CCU)

- **Inland:** Kazan rail (electric); UPR (US rail) 50% reduction by 2030
- **Ships:** CCU/green fuels
- **Warehouses:** Renewable power/EVs
- **DDP:** EVs / green fuels

Preliminary US plan² (to be further developed in 2026)

Note: 1. 14 project in addition to the carbon reduction projects for Eti Soda, set out on prior page. 2. Preliminary plan for Westvaco and Granger (after only 9 month of ownership), to be developed in more detail by year end 2026 and published in an updated Sustainability Plan. 3. Scope 1 and 2 for soda ash only produced at each individual site, respectively. 4. Scope 3 downstream logistics calculated as an average for all Turkiye soda ash exports to the EU within 200 km of Terneuzen hub, saving based on elimination of ~ 70 kmt CO₂e switching from road to rail for bulk products from Kazan and "green" ocean shipping fuel.